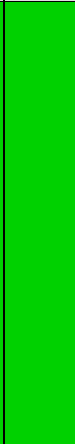


Annex I- Delivery of National Park Plan Outcomes

RAG Assessment Key:	
	1 Will not be achieved
	2 Unlikely to be achieved
	3 Needs more work/resource to be achieved
	4 Should be achieved with existing work/resource
	5 Achieved

I Conserving & Enhancing Biodiversity & Landscapes						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG0 1/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(1a) A Landscape Plan for the Park will identify the natural, cultural and built landscape qualities, the factors influencing them and underpin actions for positive management.					4. This outcome should be achieved with existing work/resource because the project planning is largely complete with an Advisory group and a Steering Group of board members established. Key baseline studies are within programme time (LCA and Geo-diversity audit). Activity for 2010 has been identified including establishing priority landscape management issues, finalising baseline information and initiating partner engagement.	The completion of the Landscape Framework and development of planning policy that uses it.	CNPA and steering group to coordinate development of the Landscape Framework through engagement in NPP development, using detailed Landscape Character Assessment and wide community engagement

I Conserving & Enhancing Biodiversity & Landscapes						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG0 1/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(1b) The key areas for the experience of wild land qualities will be identified, protected and enhanced as a major source of enjoyment of the Park and wild land qualities throughout the rest of the Park will be safeguarded.					4. This outcome should be achieved with existing work/resource because: The policy development work is planned as part of the supplementary planning guidance programme for 2010. This will build upon the work of Leeds university and follow partner engagement. A conference is planned for May 2010 with Centre for Mountain Studies to develop thinking for the future of Wildland. Training on Hill tracks is planned for March 2010 for Land managers and agents.	The development of draft planning policy guidance that uses the CNP wildness maps.	CNPA to develop a wildness draft planning policy.

I Conserving & Enhancing Biodiversity & Landscapes						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG0 1/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(Ic) The location, scale, layout and design of all new development will make a positive contribution to the natural, cultural and built landscapes of the Park, and the adverse impacts of some existing developments will be reduced.					3. This outcome needs more work/resource to be achieved because while significant progress has been made in developing the Local Plan there is still a significant volume of supplementary guidance required including natural heritage and energy generation which will require co-operation amongst delivery partners. This guidance has been prepared in draft pending further development of the LP. A programme of work is being developed to complete this and other guidance, but there remains work on baseline information, habitat and landscape capacity and carbon management that requires joint work among partners. Training for developers will be planned for 2010. Work with SNH in particular to identify ways to help streamline advice and ensure consistent and transparent guidance in relation to new Local Plan policies has been discussed and a workshop is planned for January 2010 to develop this further..	The adoption and implementation of the CNP Local Plan and associated planning policy outlined in (i) and (ii) above, as well as the development of the subsequent CNP local development plan.	CNPA to complete planning guidance on natural heritage and landscape

I Conserving & Enhancing Biodiversity & Landscapes						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG0 1/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(1d) Species and habitats identified as the highest priorities in the Cairngorms Local Biodiversity Action Plan, the UK and Scottish Biodiversity Strategies and Action Plans and the Scottish Species Framework will be protected and under active conservation management.					4. This outcome should be achieved with existing work/resource because there is a programme of action co-ordinated by the LBAP Group. Highest priority species and habitats are identified and action shared with range of partners and targeted in a variety of projects and initiatives. E.g. wildcat, red squirrel, water vole, black grouse, capercaillie, forest habitat network, lowland grassland, wetlands, action for mountain woodlands. Application for funding for rare plant projects has been approved and a project officer should be in place by March 2010. Recording project is continuing well with an annual conference planned in May 2010	An increase in the number of priority species for which positive action is underway including wildcat, red squirrel, water voles, black grouse, capercaillie and rare plants.	Progression of a partnership funding bid for the rare plants project; Delivery of the Cairngorms Wildcat project; Promotion of records collation and submission through the Cairngorms Biological Recording System

I Conserving & Enhancing Biodiversity & Landscapes						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(1e) There will be enhanced connectivity within habitat networks through practical implementation of a planned, landscape-scale approach, with early emphasis on lowland agricultural habitat networks and forest networks.					3. This outcome needs more work/resource to be achieved because there is a need to identify how to incentivise action on the ground. The Cairngorms Forest Habitat Networks project and lowland farm grassland surveys have provided good information. There is a need for further work on GIS integration of this data and links into available funding support through SRDP. Upper Dee riparian woodland study recently completed. Discussions on taking forward forest networks are ongoing between CNPA and FCS. The wetland restoration project has begun to seek potential sites for delivery through a number of funding mechanisms including SRDP.	Increased forest habitat connectivity and an expansion of wetland area	FCS & CNPA target advice to potential woodland network enhancement; CNPA & SEPA to target wetland enhancement opportunities; CNPA to source RPID data to enable effective monitoring Trial integration of network planning through Landscape Framework

I Conserving & Enhancing Biodiversity & Landscapes						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG0 1/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(If) All the designated nature conservation sites in the Park will be in favourable condition, or under positive management to bring them into favourable condition, and this will be enhanced further by the appropriate management of the surrounding land to increase their ecological integrity and viability.					4. This outcome should be achieved with existing work/resource because there is a programme of joint agency work underway to support management action on all designated sites, including through Section 7 (Deer (Scotland) Act 1996) agreements on some sites. SNH is undergoing a national assessment of the condition of designated sites. Final report will be available October towards end of 2009. A comparison with 2006 base line can then be made in first quarter 2010.	Designated Nature conservation sites remain in favourable condition or under management to bring them into favourable condition	SNH to provide updated baseline for 2009 and ongoing reporting towards target; Joint working and associated agreements to continue; Support land managers in identifying ways to monitor and report on biodiversity management beyond designated sites
(Ig) The habitat and water quality of rivers and wetlands will be enhanced through commencement of positive management initiatives guided by catchment management planning.					4. This outcome should be achieved with existing work/resource because the project planning is largely complete with an Advisory group and a Steering Group of board members established. Key baseline studies are within programme time (LCA and Geo-diversity audit). Activity for 2010 has been identified including establishing priority landscape management issues, finalising baseline information and initiating partner engagement.	The completion of the Landscape Framework and development of planning policy that uses it.	CNPA and steering group to coordinate development of the Landscape Framework through engagement in NPP development, using detailed Landscape Character Assessment and wide community engagement

I Conserving & Enhancing Biodiversity & Landscapes						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG0 1/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(Ii) The diversity of rocks, minerals, landforms and soils of international, national and regional value will be safeguarded and more widely appreciated, together with the natural processes underpinning them.					4. This outcome should be achieved with existing work/resource because an audit of important features of geodiversity will be undertaken in 2009 by the British Geological Survey, this is a key step in ensuring wide recognition of the significance and value of geodiversity in the National Park.	There will be a completed audit of the important features of geodiversity in the Park to inform future management.	BGS to undertake geodiversity audit

I Conserving & Enhancing Biodiversity & Landscapes						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG0 1/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(1j) An active programme will be underway to safeguard and manage priority historic landscapes and archaeology sites, and to promote them to the public.					3. This outcome needs more work/resource to be achieved because while significant progress has been made in developing the Local Plan there is still a significant volume of supplementary guidance required including natural heritage and energy generation which will require co-operation amongst delivery partners. This guidance has been prepared in draft pending further development of the LP. A programme of work is being developed to complete this and other guidance, but there remains work on baseline information, habitat and landscape capacity and carbon management that requires joint work among partners. Training for developers will be planned for 2010. Work with SNH in particular to identify ways to help streamline advice and ensure consistent and transparent guidance in relation to new Local Plan policies has been discussed and a workshop is planned for January 2010 to develop this further..	The adoption and implementation of the CNP Local Plan and associated planning policy outlined in (i) and (ii) above, as well as the development of the subsequent CNP local development plan.	CNPA to complete planning guidance on natural heritage and landscape

2 Integrating Public Support for Land Management						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(2a) A diverse, viable and productive land management sector will continue to provide high quality primary produce such as food and timber, whilst delivering public benefits which are compatible with the Park’s special qualities and will make a growing contribution to employment and the local economy.					4. This outcome should be achieved with existing work/resource because key actions are in place to stimulate and support production in relation to energy, food and drink and timber. There remain many challenges facing land-based businesses and the outcome is so broad that it is difficult to measure. Action is therefore focused on specific opportunities where a difference can be made in the short-term. Key steps to be taken in the longer term include investigation of options for future support mechanisms and likely implications of changes to support.	Implementation of actions in the woodfuel action plan; short-term actions from the food and drink action plan and guidance on renewable energy opportunities. Forward planning to inform land management support post 2013.	FCS, CNPA, LAs, Enterprise Companies and other partners to implement action on timber use; woodfuel; food and drink production; Establish a green monitor farm; Develop a land use strategy as part of the next NPP for 2012

2 Integrating Public Support for Land Management						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(2b) Public support for land management will be better integrated and directed at delivering tangible public benefits.					This outcome needs more work/resource to be achieved because of the extent to which SRDP is delivering National Park Plan priorities remains unclear due to a) lack of data availability and b) lack of active targeting through the Rural Development Contract proposal process. Key steps to be taken include accessing RPID data to be able to assess effectiveness of SRDP in the Park and better targeting within the current SRDP framework. Other long term options for future support will be considered in order to inform future SRDP development.	Support and advice will be actively targeted to encourage individual and collaborative applications to SRDP that deliver Park Plan priorities	Scottish Government and SEARS Bodies to improve the targeting and co-ordination of SRDP in delivering National Park priorities.
(2c) The public benefits which land managers are asked to deliver with public sector support in the Park will be informed by sound information and determined through an open process involving land managers, communities and other stakeholders.					4. This outcome should be achieved with existing work/resource because a variety of stakeholders were involved in the setting of the regional Rural Priorities last autumn/winter. It is likely that the Priorities will be reviewed at some point and that the involvement of a wider range stakeholders is expected. There remains however, inconsistency between RPAC areas and a lack of focus on the National Park priorities.	Identification and communication of specific opportunities within SRDP for land managers to take up	Scottish Government and SEARs to improve the effectiveness of SRDP in targeting and reporting on delivery of National Park priorities.

3 Supporting Sustainable Deer Management						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(3a) There will be a large scale patchwork of deer densities across the National park underpinned by an inclusive deer management planning process.					4. This outcome should be achieved with existing work/resource because CDAG are developing a Deer Framework that will enable effective co-ordination between DMGs and set out how the national strategy for wild deer can be taken forward within the Park. Key to successful achievement will be the continued support of CDAG members and their engagement with DMGs in implementation.	CDAG will have established an effective Deer Framework.	CDAG to establish the Deer Framework with Deer Management Groups
(3b) Designated sites will be protected and enhanced and deer range throughout the Park will be managed to a good environmental standard appropriate to the management unit. This standard will be agreed as an integral part of the deer management planning process.					4. This outcome should be achieved with existing work/resource because the majority of designated sites are now in favourable management leading to habitat improvements. However there have been some significant advances in some and slower progress in others. Agencies are working effectively together; a review of Joint Agency Working is due to take place in 2010. Training in habitat monitoring has been provided through the LBBTP.	Designated sites will remain in favourable condition and CDAG will have established the Deer Framework.	DCS, FCS and SNH lead continued support for deer management through joint working. CDAG to embed habitat assessment and management within deer framework.

3 Supporting Sustainable Deer Management						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(3c) There will be good communication and understanding between all sectors involved in deer management including public agencies, local communities and other interest groups. Better understanding of objectives, requirements and deer management activities should reduce conflict between sectors.					4. This outcome should be achieved with existing work/resource because CDAG meets three or four times a year and has improved communication between deer managers, public agencies, communities and environmental NGOs. A number of public and schools events have been held by CNPA and DCS with local estates to promote better understanding of objectives and requirements. More events of this kind due to take place in 2010.	Better liaison and mutual understanding between deer managers, communities and NGOs.	CDAG continue to meet and engage between sectors
(3d) The economic value of the deer resource will be enhanced.					4. This outcome should be achieved with existing work/resource because economic opportunities are being promoted in new ways, including public and schools events to promote venison and engagement with tourism operators on wildlife tourism opportunities. CNPA is an active member of the Scottish Venison Working Group and contributed to a venison reception for MSPs at Holyrood in January 2009 and Eat Venison Day promotion. A very successful ‘wildlife tourism for estates’ event was held in Nov 2009 to promote opportunities for maximising the tourism value of deer and other wildlife watching.	Venison promotion linked into implementation of the food and drink action plan; wildlife tourism opportunities promoted and investigated by estates	Continued support through Scottish Venison Working Group Promotion of wildlife tourism opportunities

3 Supporting Sustainable Deer Management						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(3e) There will be more opportunities and fewer barriers for a wider range of people to enjoy stalking.					3. This outcome needs more work/resource to be achieved because: An initiative led by the Scottish Country Sports Tourism Group is being developed in the National Park to encourage greater interest, uptake and understanding of deer management in the CNP.	Wider promotion of stalking opportunities	The Country Sports Tourism Group will continue work to increase the accessibility of deer stalking

4 Providing High Quality Opportunities for Outdoor Access						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(4a) A wider range of people will have the opportunity to enjoy the outdoors.					4. This outcome should be achieved within existing work/resources because: The core Paths Plan is expected to be adopted and a prioritised list of 18 paths is being taken forward by Cairngorms Outdoor Access Trust over the 09/10 and 10/11 financial years, guided by the Outdoor Access Strategy and the Core Paths Planning Process. The principle of delivery is to make these paths as accessible for as wide a range of people as possible. Repair works have been completed in Insh and are due to commence shortly in Braemar, Kingussie, Carrbridge and Kincaig once the necessary permissions have been secured. Works in Newtonmore, Ballater, Strathdon, Ballater and Glen Tannar are likely to go ahead in 2010. The Speyside Way extension Project Plan is now being implemented and it is expected that works on the ground will commence in April 2011. Substantial recent progress has been made in the following areas: - Land Management negotiations are underway on the Speyside Way extension with favourable responses from all but one of the owners to date. - A stage one Heritage Lottery Funding and ERDF application has been completed by COAT with approval given by both funding bodies to	Core Paths Plan is adopted More than 65% of core paths will be “Fit for Purpose”	Ministerial Approval of Core Paths Plan Develop CPP Implementation Plan COAT undertakes work programme funded by multiple partners

4 Providing High Quality Opportunities for Outdoor Access						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
					progress to Stage 2. The next phase of low ground path works have started to be prioritised through discussions with COAT and will feature in their next Business Plan which will commence in April 2011.		
(4b) Land managers and those enjoying the outdoors will have a better understanding of their respective rights and responsibilities which will positively influence behaviour and enable all to enjoy the special qualities of the National Park.					4. This outcome should be achieved with existing work/resource because: SNH has worked to provide a national programme of awareness raising and information on access rights and responsibilities, and other developments such as the core paths plan, new paths and routes have continued to raise the profile of outdoor access. Substantial recent progress has been made in the following areas: - Ranger work plans have been agreed with 7 out of the 8 CNPA funded services. - Guidance on responsible promotion of recreation opportunities will be completed by March 2010. - The first meeting with land managers and event organisers took place in October with 40 delegates attending and the second one is scheduled for January 2010. - A programme of SOAC promotion has commenced which targets dog owners and their activity through the seasons.	Targeted promotion campaigns for Dogs in the Countryside and Responsible Camping	SNH continue to promote national programme of awareness Campaign Plan developed with input from LOAF Coordinated effort form ranger services, local authorities and police CNPA coordinates ranger services in providing Cairngorms- specific advice.
(4c) There will be a more extensive, high quality, well					4. This outcome should be achieved with existing work/resource because: The core Paths Plan is expected to be adopted and a prioritised list	Core Paths Plan is adopted	COAT undertakes work programme, funded by multiple

4 Providing High Quality Opportunities for Outdoor Access						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
maintained and clearly promoted path network so that everyone can enjoy the outdoors and move around the Park in a way that minimises reliance on motor vehicles.					of 18 paths is being taken forward by Cairngorms Outdoor Access Trust over the 09/10 and 10/11 financial years, guided by the Outdoor Access Strategy and the Core Paths Planning Process. The principle of delivery is to make these paths as accessible for as wide a range of people as possible. Repair works have been completed in Insh and are due to commence shortly in Braemar, Kingussie, Carrbridge and Kincaig once the necessary permissions have been secured. Works in Newtonmore, Ballater, Strathdon, Ballater and Glen Tannar are likely to go ahead in 2010. The Speyside Way extension Project Plan is now being implemented and it is expected that works on the ground will commence in April 2011. Substantial recent progress has been made in the following areas: - Land Management negotiations are underway on the Speyside Way extension with favourable responses from all but one of the owners to date. - A stage one Heritage Lottery Funding and ERDF application has been completed by COAT with approval given by both funding bodies to progress to Stage 2. - The next phase of low ground path works have started to be prioritised through discussions with COAT and will feature in their next Business Plan which will commence in April	More than 65% of core paths will be “Fit for Purpose”	partners Project Plan and funding package in place to implement Speyside Way extension Community path leaflets templates being utilised across the National Park.

4 Providing High Quality Opportunities for Outdoor Access						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
					2011.		
(4d) There will be greater involvement of communities, land managers and visitors in the management and maintenance of paths.					4. This outcome should be achieved with existing work/resource because: COAT is involving communities as far as possible in its programme of work. Substantial recent progress has been made in the following areas: • A Western Access Group is in operation which complements the existing one operating on the East of the Park to promote greater networking and shared experience. • Representatives from communities from both the east and west of the Park have a place on the COAT Management Group. • The Local Outdoor Access Forum has members who are representative of communities.	COAT will have increased its Affiliate membership	Path works will be delivered in each Community Council area in the National Park
(4e) There will be more effective connections between public transport and places with outdoor access opportunities.					4. This outcome should be achieved with existing work/resource because: Greater uptake of public transport for recreation and enjoyment of the Park is required. This can best be achieved through better marketing and promotion to influence behaviour. This requires better promotion of the Cairngorms Explorer. Substantial recent progress has been made in the following areas: • Electric car is helping to meet public transport needs in Badenoch and Strathspey • Cairngorm Rover ticket will be introduced in the summer of 2010 covering all bus routes	Public transport timetables will have been promoted and linked to recreational opportunities.	Review and re-development of Cairngorms Explorer publication Development of School travel fund

4 Providing High Quality Opportunities for Outdoor Access						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
					within the Park and linking to main transport centres outwith the Park. Re-vamped Cairngorm Explorer to be publicised in spring 2010		
(4f) There will be locally based healthy walking groups throughout the National Park and active promotion of outdoor activity by health professionals in order to contribute positively to the physical, mental and social health of residents and visitors.					4. This outcome should be achieved with existing work/resource because: Good progress has been made to expand and develop existing health walk schemes across the Park. Further co-ordination between all the relevant players and considerable work on marketing and developing a network of local community activists will be required to ensure that this outcome is fully achieved. Substantial recent progress has been made in the following areas: - COAT has taken on the mantle of managing health walks in Strathspey and Badenoch from April 2009 and a Health Walks Co-ordinator has been appointed in Badenoch and Strathspey. - Health walks take place in Ballater, Strathdon, Grantown, Aviemore and Nethybridge. - Specific groups are now operating targeted at people with Alzheimers, cancer and those wishing to stop smoking. A volunteer walk leader course will run in January 2010.	There will be more healthy walking groups within the National Park.	Work with partners to develop an “Active Cairngorms” Initiative COAT will support the development of healthy walking groups.

5 Making Tourism & Business More Sustainable						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(5a) An increasing proportion of economic activity will be based on the special qualities of the Park					4. This outcome should be achieved with existing work/resources because although current global and national economic difficulties make this outcome more challenging in the short term, and the agricultural sector and the Scottish hill farming industry face particular challenges, progress in some sectors is being made. Current actions include: - Promoting opportunities for local food & drink including strengthening the linkages with the tourism sector. Scottish Enterprise keen to support these efforts and joint work with LL&TNP being explored. - Promoting potential economic opportunities in the renewable energy sector (woodfuel action plan being refined with a short term focus on promoting local firewood log supplies). - Reference guide to promote the use of local timber in construction in draft form and due completion in early 2010. - Sustainable Tourism Strategy action plan being implemented although a number of issues are closely linked to the development of the Cairngorms Business Partnership. A comprehensive Economic Baseline Review is underway and will be published in early 2010. This will help develop appropriate indicators that will be of use for both NPP monitoring and ongoing project work. The recent drafts have been well received	Short-term actions from the food and drink action plan and the woodfuel action plan are underway or implemented. Enhanced role for local timber in the construction industry. Park-wide marketing framework in place.	Support for the development of the CBP. Full integration of local produce in any Park wide marketing framework. Development of the Sustainable Design Guide.

5 Making Tourism & Business More Sustainable						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
					and provide an excellent level of detail on the key sectors that make up the economy of the Park.		
(5b) The visitor experience in the National Park will consistently exceed expectations and will drive repeat visits/more business opportunities. The Park will compare well against the rest of Scotland and other National Parks					4. This outcome should be achieved with existing work/resources because: While challenges remain with developing a Park-wide marketing strategy and with increasing business take-up of quality and environmental schemes, a number of actions are underway to deliver this outcome: • Sustainable Tourism Strategy action plan being implemented with a number of issues closely linked to the development of the Cairngorms Business Partnership. • Park Brand development and awareness, ongoing Park interpretation work and launch of the web portal in 2009. • Support being provided for events (CNPA funding and advice and LEADER funding). • DMO led initiatives to improve business and hospitality skills and wider Park knowledge. • Improved efforts to capture business and visitor feedback (Park-wide business barometer expansion, DOVE project). • Continued development of tourism product by DMOs and by individual businesses and community groups (e.g. Braemar Castle). LEADER funding has supported several such projects. COAT led access improvements will also make positive contribution. A comprehensive Visitor Survey is now underway and will report by May 2010. Interim reports throughout the year will help inform progress	European Charter for Sustainable Tourism re-awarded. CBP led Park-wide marketing framework and action plan in place (indicators of progress to be developed).	Support for the development of the CBP. Integration of European Charter for Sustainable Tourism application with marketing framework. Development of European Charter re-application Establishment of Sustainable Tourism Forum

5 Making Tourism & Business More Sustainable						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
					towards this outcome.		
(5c) There will be a more even distribution of visitor numbers throughout the year.					3. This outcome needs more work/resources to be achieved because: Analysis of STEAM data from 2003 – 2007 shows a modest increase in <u>overall</u> visitor numbers to the CNP each year with a slight dip in 2007. STEAM data for 2008 shows estimated visitor figures for the 1st and 4th quarters (including Easter) at 38.57%. Actions underway include: • Support being provided (CNPA funding and advice and LEADER funding) for events, particularly where they can provide additional benefit during quieter months. • Ongoing marketing, web portal and brand development (CBP pan-Park marketing strategy is a key early project). • DMO efforts to improve visitor numbers in the shoulder seasons. For further progress to be made in delivering this outcome, a more concerted and widely coordinated marketing strategy need to be developed and opportunities for events in lower seasons pursued.	There will be a marketing framework for the National Park that coordinates public and private sector marketing.	Support for the development of the CBP. Integration of events (support for, coordination of) into any marketing framework.
(5d) A greater percentage of visitors will contribute to the conservation and enhancement of the Park.					4. This outcome should be achieved with existing work/resources because: Scoping study completed in Apr 09 and discussion ongoing to take appropriate recommendations forward. There are a number of related ‘pay-back’ schemes already in place across the Park but	Businesses are more aware of existing opportunities for visitors to contribute.	The Cairngorms panoramic posters sold throughout the Park to help fund COAT. CBP to promote existing schemes.

5 Making Tourism & Business More Sustainable						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
					detailed data on them has yet to be captured. BOTH THE RELATED CORPORATE PLAN ACHIEVEMENT AND OP PLAN ACTION ARE GRADED AMBER. THE WORDING IS DIFFERENT, HENCE THE ASSESSMENT CAN BE DIFFERENT, BUT THE UNDERLYING ISSUE IS THE SAME FOR ALL.		
(5e) A greater percentage of businesses will meet the quality standards and environmental management criteria of the Park brand and achieve commercial advantage through its use.					4. This outcome should be achieved with existing work/resources because: although challenges remain with quality and environmental accreditation schemes (GTBS in particular) which are having an effect on Park brand take-up, the overall trend in brand uptake is positive with over 200 businesses/producers/tourist associations currently using the brand as at 30 Nov 09 and 38 awarded so far in FY 09. There is confidence that this outcome can be achieved but more work still required from all partners. Current actions include: • Fresh approach to encourage businesses to improve environmental performance using existing Business Gateway service and Highland Council support. • Ongoing CCC efforts to increase brand take-up. • Engagement with VisitScotland regarding GTBS and QA schemes.	1. More businesses will have achieved the CNP Brand. 2. The CNP Brand will have a development plan to increase commercial advantage	The Brand Development Group to continue development.
(5f) There will be an increase in use of local suppliers and					3. This outcome needs more work/resources to be achieved because: local suppliers and producers are operating within restricted markets	Short-term priorities from the food and drink action plan will	Marketing opportunities for food & drink and

5 Making Tourism & Business More Sustainable						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
produce.					and with a relatively small customer base. There remains significant disconnect between visitor expectations for local produce (in recent surveys 85% of visitors claim they would like to have experienced more local produce) and current supply. Immediate actions include: • Delivery of short-term priorities from the food & drink action plan • Business development and marketing support for Creative Cairngorms and CFMA There is no accurate measure of progress with this outcome although the ongoing Economic Baseline Review should help provide a better indication.	have commenced, or been delivered	local produce integrated into wider CBP-led marketing initiatives.
(5g) Communities will feel that quality of life is improving and that they are able to influence the direction of economic growth within the Park.					4. This outcome should be achieved with existing work/resources because: Most communities in the Park will undertake community needs assessments and produce community action plans. The AoCC have in the last year been revising their remit and have decided to focus on being primarily a networking/sharing best practice organisation. Survey to go out to the membership Sept 2009 to collect base line information.	10 communities within the National Park will have undertaken community action planning.	CNPA & Local Authorities to continue to promote community needs assessments and develop community planning.

6 Making Housing More Affordable & Sustainable						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09		Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(6a) There will be a reduction in the gap between housing need and supply in the Park to meet community needs.					3. This outcome needs more work/resources to be achieved because, despite decreasing house prices, mortgages are now more difficult to secure. Coupled with rising unemployment, this is leading to increased pressure on housing waiting lists in all areas. However, there has been substantial building of new affordable housing in parts of the National Park since 2006. Between 2006 and 2009, Badenoch and Strathspey have had 105 new social rented houses and 42 low cost home ownership homes. A variety of types of affordable housing continues to be delivered and, subject to planning permissions, funds being available from the Scottish Government, there is a substantial programme of investment in the pipeline. All partners need to continue to work closely together to maximise the value of this investment within the Park. If economic conditions continue to adversely affect the housing market and borrowing it is difficult to see how this outcome can be achieved by 2012.	Local Authority Strategic Housing Investment Plans to provide support for affordable housing in the Park. The CNP Local Plan to maximise the level of affordable housing being achieved in consented housing developments.	Local Authorities and Scottish Government secure funding for affordable housing in the CNP. Planning Authorities use CNP local plan to identify sites for housing.

6 Making Housing More Affordable & Sustainable						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09		Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
(6b) There will be a reduction in the number of businesses identifying housing as a barrier to staff recruitment and retention.					3. This outcome needs more work/resource to be achieved because of the issues noted above. Perversely though, given the current economic climate, it is possible that fewer businesses will see housing as a barrier to staff recruitment and retention. In times of recession people are less likely to seek to change jobs and there tends to be more locally available labour when there are vacancies. The forthcoming economic baseline review will provide firmer evidence on this.	Local Authority Strategic Housing Investment Plans to provide support for affordable housing in the Park. The CNP Local Plan to maximise the level of affordable housing being achieved in consented housing developments.	Local Authorities and Scottish Government secure funding for affordable housing in the CNP. Housing Authorities use CNP local plan to identify sites for affordable housing.
(6c) There will be more good quality private rented sector accommodation available at affordable rents to meet local need.					4. Should be achieved with existing work/resource because there has been an increase in the number of affordable rented accommodation property owners taking up the Highland Council rural leasing scheme. This is due to the slow property sales market where people still need to move home but have to rent out their property to cover their mortgage payments. Twenty eight properties are currently being rented out in Badenoch & Strathspey under this scheme. Moray and Aberdeenshire are working on setting up similar schemes. The Rural Empty Property grant project has had one property with a grant offer and another being surveyed. The property in Aberdeenshire is currently being renovated. The Aberdeenshire Rural Housing Enabler has revisited the other applications	Local Authorities will have increased the level of rural leasing for affordable housing.	Local authorities continue to provide support for private rented accommodation

6 Making Housing More Affordable & Sustainable						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09		Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
					(10) to re-assess the costs of renovation as these costs may have fallen in the past 6 months. This may result in 2 properties accessing REPG grant and bringing properties back into use in the future.		
(6d) New housing will be of a more sustainable design					4. Should be achieved with existing work/resource because building standards are going to secure greater energy efficiency and sustainability in new housing, and the CNP Local Plan and Sustainable Design Guide are likely to have some impact on new housing prior to 2012. The LBBT is also investigating the demand for training courses in sustainable design and construction methods for local businesses. Other potential avenues for promoting and delivering sustainable design will continue to be considered. For instance, we are currently exploring a project opportunity with partners to increase the use of local timber in construction.	The CNP local plan and sustainable design guide will be adopted and implemented.	CNPA will take local plan and SDG to adoption and implementation.

7 Raising Awareness & Understanding of the Park						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
i. More people across Scotland will be more aware of the National Park, what makes it special and the opportunities it offers them.					3. This outcome needs more work to be achieved because: Despite some encouraging steps relating to the use of the National Park brand and on interpretation, the profile the National Park remains fragmented and in some respects remarkably low. Partners in both public and private sector are missing opportunities to present their work as part of the National Park. Substantial recent progress has been made in the following areas: • continued use and expansion of the CNP Brand and Family Brands; • roll out of Interpretation Guidance and take-up of associated training courses • The Cairngorms Visitor Survey is currently being repeated and this will provide robust evidence of progress. Further work is required on: • More effective use of CNP Brand • Development of marketing strategy • Development of Cairngorms Business Partnership • CNP web presence and launch of the learning zone website. • Identification of the collective benefits of jointly presenting all of our work as part of the National Park	A National Park marketing strategy will be in place and coordinate the marketing of the CNP by private, public and third sectors. CNP Interpretation Guidance is used by partners when communicating their work in the Cairngorms	1 The Cairngorms Business Partnership will develop a marketing strategy for the Park. 2 Visit Scotland support the development of the marketing strategy and its implementation at the national level. 3. SNH to present the series of National Nature Reserves as part of the Cairngorms National Park 4. Panoramic posters for sale with proceed re-invested in care for the Park.
ii. Residents and					3. This outcome needs more work to be	1 The Cairngorms	1 SNH will promote

7 Raising Awareness & Understanding of the Park						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
visitors will appreciate the special qualities of the Park and understand more about their special management needs.					achieved because: While there are examples of good work, progress in this area has been somewhat patchy and characterised by different approaches being taken at individual sites or on activities within the Park. Substantial recent progress has been made in the following areas: • linking existing interpretation for visitors to the special qualities of CNP at both visitor centres and in publications • The ‘roll out’ of CNP Interpretation Guidance and the development of an informal interpretation network. • Cairngorms Awareness and Pride courses aimed at raising understanding of the special qualities among residents. • Development of Junior Ranger scheme Further work is required on: • Presenting key sites in context of CNP. • Implementing the outcome of the review of Cairngorms Awareness and Pride Project • Countryside Events need to be better targeted toward the special qualities of CNP and promoted more effectively on a Park-wide basis. • Developing a coordinated web presence since the decision to postpone the CNP Web Portal • Launch of Cairngorms Learning Zone	National Park Web Portal will have been launched. 2 The Cairngorms Learning Zone website will have been launched to support education authorities’ use of the Park.	National Nature Reserves in the context of the National Park. 2 Local Authorities education departments will continue to develop the CNP in the Curriculum for Excellence. 3. Ranger services will be branded to the National Park and confidently present information about the park’s special qualities

7 Raising Awareness & Understanding of the Park						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
					website and associated work with education authorities		
iii. Everyone will know when they have arrived in the National Park and have a positive feeling about arriving in a special place.					4. This outcome should be achieved with existing work/resource because: All entry points are now marked with permanent markers (except Drumochter on A9). Pre-arrival (brown tourist) signs directing visitors to Cairngorms National Park and using the ‘osprey’ brand are in place at key junctions in around CNP. Brand use at many key visitor destinations is now good. Substantial recent progress has been made in the following areas: - Funding agreed for signing the Highland Tourist route - CNP branded panels have been installed in all Visitor Information Centres, most ranger bases and some larger visitor attractions. More work is scheduled in this area. - A standard panel design for displaying panorama’s of CNP in communities has been produced and is widely used. Scoping work is now underway to sign the enlarged southern boundary of CNP once formally approved by Scottish Government.	Road signage and boundary markers for the CNP will be in place for extended NP Boundary	The Cairngorms Business Partnership will develop a marketing strategy for the Park. New boundary markers for Perth and Kinross in place More than 50% of communities contain information that presents them as part of the National Park
iv. More people who have visited the Park will have high quality experiences and will					4. This outcome should be achieved with existing work/resource because: presentation and coordination of visitor information in print has improved greatly in the last two years and the	All “visitor centres” and ranger bases in the CNP will present themselves in the	VisitScotland to redevelop VICs with

7 Raising Awareness & Understanding of the Park						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
tell positive stories about the area.					development of a new range of community path leaflets in 2009 and beyond will further improve this work. Substantial recent progress has been made in the following areas: - A number of key visitor centres/attractions are being upgraded or have plans to upgrade (Glenmore Forest, Crown Estate Ranger Base, Tomintoul Museum, Angus Glen Ranger Base, Laggan Forest, Insh Marshes NNR). - Plans are being developed for joint branding and re-presenting VICs as being much more strongly associated as being associated with the National Park. However, these need to be implemented. - Interpretation plans have been developed for all National Nature Reserves, Laggan Forest and Rothiemurchus and a number of communities. - Gathering information about customer feedback in the Park	context of the Park..	enhanced promotion of their role in the National Park Increased use of Brand, Panoramas and display of Park literature at all sites.
v. There will be more opportunities for people to become practically involved in caring for the Park and its special qualities					3. This outcome needs more work to be achieved because there is no baseline information on the amount and type of volunteering being undertaken in CNP, and although there a number of site specific opportunities and initiatives there is no clear consensus on how to create more opportunities for people to become practically involved. Substantial recent progress has been made in the following areas:	2000 John Muir Awards will be presented in the Park per annum Cairngorms Learning Network will be working successfully	Outdoor learning providers continue to use the JM Award. Junior Ranger scheme operating in three areas of the Park Learning and

7 Raising Awareness & Understanding of the Park						Mid-Term Review comments:					
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...				
					- Grant aid to ranger services from CNPA now explicitly encourages the use of volunteers from 2009/10 and volunteer activity will be monitored as part of national reporting. - Some 25% of the time spent undertaking a JMA Award involves practical conservation and the growth of the award in CNP indicates more opportunities for volunteering. - Europarc Junior Ranger Camp in 2008, two Junior Ranger Programmes in 2009 and three planned for 2010. - Some 2200 John Muir Awards presented in 2009. Further work is required on: - Developing consensus about how to adding value to existing initiatives - Publicising opportunities within the Park - Training and sharing of experiences		Teaching Scotland conference to be held in the Park				
vi. There will be more opportunities to learn about and enjoy the Park and its special qualities – especially for young people, people with disabilities and people on low incomes.					4. This outcome should be achieved with existing work/resource because: Of good progress with the development of the John Muir Award and the coordinated approach to outdoor learning being developed by Learning Teaching Scotland and five local authorities. Substantial recent progress has been made in the following areas: JMA growth in opportunities for young people to experience the National Park. <table border="1"><tr><td>Year</td><td>JMA Awards</td></tr><tr><td>2006</td><td>1442</td></tr></table>	Year	JMA Awards	2006	1442	Outdoor Learning in National Parks will be a greater part of the Curriculum for Excellence.	LTS, local authorities and CNPA will support the LTS seconded post to develop Outdoor Learning in National Parks Learning and Teaching Scotland conference to be held in the Park
Year	JMA Awards										
2006	1442										

7 Raising Awareness & Understanding of the Park						Mid-Term Review comments:							
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...						
					<table><tr><td>2007</td><td>1858</td></tr><tr><td>2008</td><td>1886</td></tr><tr><td>2009</td><td>2200</td></tr></table> • CNPA decision to actively support the five education authorities’ outdoor learning forums. • The emerging actions being developed from the joint study with LL&T and SNH on barriers to people using the countryside. • Learning Teaching Scotland seconded post to develop Outdoor Learning in National Parksappointed in Dec 2009.	2007	1858	2008	1886	2009	2200		
2007	1858												
2008	1886												
2009	2200												
vii. There will be more comprehensive and detailed information about the special qualities available in order to provide a better basis for conserving and enhancing them in the future.					4. This outcome should be achieved with existing work/resource because: The implementation of the National Park Plan has meant that many gaps in information have been filled and more detailed information about the special qualities has been identified. Substantial recent progress has been made in the following areas: • The development of a central biological record for CNP is significant progress in this area as is the study on wild land perceptions, wildness in Cairngorms & landscape scenarios. • Positive meetings with Macaulay Land Use Research Institute and plans for partner seminar on research needs in the NP in 2009	The production of the second CNP State of the Park Report to inform the development of the second Cairngorms National Park Plan	CNPA to collate most relevant information for the next State of the Park Report						

7 Raising Awareness & Understanding of the Park						Mid-Term Review comments:	
Park Plan 5 year outcome	RAG 01/09	RAG 05/09	RAG 09/09	RAG 01/10	Assessment of achievement of outcome	Milestone for 2012 – By 2012 we expect...	Priorities to 2012 – To achieve that milestone the priorities are...
					- Development of the National Sustainable Development Centre of which CNPA and other NP partners are members Further work is required on: - defining key gaps and identifying how to fill them - making best use of partner's information gathering exercises in the to meet the needs of the Park		