

CAIRNGORMS NATIONAL PARK AUTHORITY

FOR DECISION

Title: STRATEGIC RISK REGISTER REVIEW

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Purpose

This paper presents a review of the Authority's strategic risk register in the context of the Authority's new Corporate Plan for 2018/2022, as agreed by the Board in March 2018 and subsequently approved by Scottish Ministers. An updated commentary on management's review of action taken and current risk status is also provided.

The strategic risk register has been reviewed by the Audit & Risk Committee in May 2018. The Committee approved at that meeting the fit of the updated risk register with the new Corporate Plan.

The Strategic Risk Register is now presented for adoption by the Board.

Recommendations

The Board is asked to:

- a) Consider the review presented of the Authority's Strategic Risk Register.**
- b) Consider whether members have any further updates which should be incorporated into the Strategic Risk Register, including any additional risks not currently incorporated.**
- c) Adopt the revised Strategic Risk Register as the basis of organisational risk management supporting delivery of the Corporate Plan 2018/2022.**

STRATEGIC RISK REGISTER REVIEW – FOR DECISION

Risk Management Strategy

1. The Audit & Risk Committee agreed the Authority's Risk Management Strategy in December 2016. This is presented at Annex 1 for information.

Strategic Risk Register

2. Management Team and Operational Management Group have undertaken a review of the Strategic Risk Register in the context of the new Corporate Plan for 2018/2022 agreed by the Board in March 2018 and subsequently approved by Scottish Ministers. The Audit and Risk Committee has subsequently reviewed the Strategic Risk Register at its meeting in May 2018. The proposed new Corporate Strategic Risk Register following that Committee review is set out at Annex 2 to this paper.
3. The format of the Strategic Risk Register remains unchanged. The risk register at Annex 2 specifies senior managers responsible for the management of each risk, together with a brief commentary on the management actions being taken to mitigate the risk. An indication is given as to whether the extent of the risk identified is assessed as escalating, broadly maintaining its risk level, or declining following action taken or wider environmental changes.
4. The Board is invited to review the update on the management of the Authority's strategic risks, and to consider whether any further updates or comments require to be incorporated at this stage.
5. The Board is also invited to consider whether there are any gaps in risk coverage, in terms of any new strategic risks potentially impacting on delivery of our Corporate Plan objectives.
6. Overall, the risk register presented is significantly larger than intended in terms of numbers of strategic risks covered, with 26 entries currently rather than the intended 12 to 15.
7. The increase in numbers of strategic risks arises from the continuation of a number of risks from one Corporate Plan period into another, while a number of new risks have been identified relating to current strategic circumstances. It is possible that a number of "continuation" risks may be removed from the register in the early period of the new Corporate Plan, with a number of risks currently being agreed as showing a continued downward risk trend.
8. The Board is requested to adopt the revised Strategic Risk Register to confirm the basis for strategic risk management over the 2018/2022 Corporate Plan cycle.
9. Risk management and scrutiny of it will continue to be led by the Management Team, with a quarterly review by Audit & Risk Committee, or by Board as part of the Corporate Plan monitoring process

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